

## **HEALTH AND WELLBEING BOARD**

**18 OCTOBER 2019**

### **PRESENT**

S. Johnston (in the Chair).

Councillor J. Brophy, Councillor Miss L. Blackburn, Councillor J. Harding, Councillor J. Slater, M. Bailey, D. Eaton, H. Fairfield, Dr. M. Jarvis, E. Roaf, R. Spearing, S. Radcliffe, D. Evans and M. Pritchard.

#### In attendance

Sarah Grant                      Partnerships and Communities Manager  
Alexander Murray              Governance Officer

#### Also in attendance

Michael Armstrong  
Rebecca Pennington  
Judith Collins

### **APOLOGIES**

Apologies for absence were received from Councillors C. Hynes, C. Daly, C. Davidson, M. Noble, M. Roe, A. Worthington, P. Duggan, C. Hemingway, S. Donnellan and M. Hill.

### **11. MINUTES**

RESOLVED: That the minutes of the meeting held 19 July 2019 be agreed as an accurate record and signed by the Chair.

### **12. DECLARATIONS OF INTEREST**

No additional declarations of interest were made.

### **13. PUBLIC HEALTH ANNUAL REPORT**

The Director of Public Health introduced the report and informed the Board that the focus of this year's report was Climate Change. The Public Health team had been energised while putting together the report and were now champions for battling climate change. A workshop on climate change was booked for the first of November and a second workshop was being organised which all members were invited to attend.

The Director of Public Health then gave a brief overview of the report which showed how a person's carbon footprint was calculated and the carbon footprint of everyday items and services. The report covered four areas which were; food, transport, buildings and energy, and fashion. The following those four sections the

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report then drew conclusions and set out actions that people and organisations could take to reduce their carbon footprint.

Councillor Brophy asked about how this was being publicised to the public. The Director of Public Health responded that it would be made available on the Council's website and while the Council would not be printing a large number of copies they would make it available to residents.

The Chair asked Board Members to take this on board and to take actions away from the meeting. The Chair stated that Members would be asked what actions they had taken at the next meeting.

The Executive Member for Adults Services asked if there was anything that the Council could do to tackle climate change through procurement. The Director of Public Health responded that the Council were currently looking to add carbon footprint into the social value part of the Procurement work.

Councillor Blackburn asked whether the annual report could be circulated to all Councillors and the Board agreed this would be done.

**RESOLVED:**

- 1) That the report be noted by the Board.
- 2) That Board Members be invited to the Climate Change Workshop.
- 3) Board Members to report actions they have taken to reduce their Carbon Footprint at the next meeting.
- 4) That the report be circulated to all Councillors.

#### **14. LOCALITY PLAN PRESENTATION**

The Director of Integrated Health and Social Care Strategy delivered the presentation on the Council's locality plan to the Board. The presentation provided an overview of the transformational work that was ongoing in Trafford as part of the delivery of the locality plan. Within the Trafford locality model there were four neighbourhoods used by the Council which overlapped with the five primary care networks used by Trafford CCG. Trafford Council and CCG were moving to a place based approach with the Locality Plan linking the Public Sector Reform programme and the NHS 10 year plan together to create a whole area transformation of how services were delivered.

The Board were informed that within the new model social value was to play an important role in the commissioning of services. This involved considering the value services brought to the area, such as staff development, and taking stock of the wider impact they had upon the community and environment. MFT and GMMH already had social value programmes in place and Trafford would be working with them to develop the Trafford model.

The Director of Integrated Health and Social Care Strategy went through slides detailing the key parts of Public Sector Reform and Primary Care Reform before showing a slide which linked them together in the Health and Social Care pillars of

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reform. The Board were told that Trafford would be taking a joint approach in creating Trafford's 10 year NHS plan.

All of this work was supported by five key areas which were; People and Workforce, Digital Strategy, Estates Strategy, Financial Reform, and the Engagement Strategy. The Director of Integrated Health and Social Care Strategy informed the Board how each of these areas fed into the overall plan and would help to deliver change. The first year of the engagement plan was highlighted as being particularly critical in facilitating Trafford moving towards a culture of co-production across all services.

The Board were told that the locality plan had to be written and signed off within six weeks. The document would be an officer style document, in the first instance, for submission to Greater Manchester which needed to tick a number of boxes to be signed off and for funding to be released. Once this had been done another version would be written that was easier to read and more user friendly.

The Executive Member for Adult's Services stated her frustrations with tick box exercises and asked how this plan was to be more effective than previous top down transformations. The Director of Integrated Health and Social Care Strategy responded that the tick box exercise was to assure that the plan aligned with the NHS long-term plan. The Director of Public Health added that lessons had been learnt from previous transformation attempts and this one was different as they now had more data and more knowledge about the factors that impacted upon health. By taking a local level, holistic approach the Locality Plan would transform the whole system from the bottom up rather than only changing one or two elements at a strategic level and expecting the impact to trickle down to the local level.

Councillor Brophy asked about how the Council and CCG were going to change so that co-production would work. The Director of Integrated Health and Social Care Strategy agreed that it was a shift in the way that Trafford were working. This was why staff development was a vital part in delivering this change as was switching to a new model of commissioning.

Councillor Brophy then asked about plans for digital health services especially for young people. The Director of Integrated Health and Social Care Strategy answered that they were aware young people wanted to interact differently with health services using technology rather than accessing face to face services and that they viewed their health differently. This was why Trafford's digital and engagement strategies were listed as key supporting areas to deliver the Locality Plan. As Trafford needed the digital infrastructure to enable them to offer digital options and they needed to engage with young people to ensure that those options met their needs.

Councillor Blackburn asked whether there were a lot more young people coming into the health care workforce. The Director of Integrated Health and Social Care Strategy responded that young people wanted different things from employers, which was something that would be picked up within the People Strategy. The Trafford Integrated Network Director added that services did attract younger

people and so it was important that Trafford had the right offer in place to ensure those jobs fitted with young people's plans for their lives.

RESOLVED: That the presentation be noted by the Board.

## **15. CHILDREN SERVICES IMPROVEMENT PLAN**

The Interim Corporate Director of Children's Services gave a brief overview of the work that had been done since March following the Ofsted inspection and subsequent inadequate rating. A plan on a page had been developed and circulated to Board Members. The plan on a page gave a high level view of the work streams that the Council had implemented in order to deliver improvement and how they all linked together.

Ofsted had visited the Council during the week and had found that Trafford's leaders knew their services much better and there had been a lot of improvement. However, it was noted that Trafford had a long way to go and that while the Council collected lot of data they were not using it in the best way. The Board were told that the Interim Corporate Director's long term replacement would be starting in January 2020 which would only be about a month prior to the next inspection which was due in February or March 2020.

RESOLVED:

- 1) That the update be noted by the Board.
- 2) That Ged Rowney be thanked for all the work that he had done as the Interim Corporate Director of Children's Services.

## **16. BETTER CARE FUND**

The Corporate Director of Adult's Services gave a brief overview of the report on the Better Care Fund. The Overview covered; the four conditions set by the government policy framework, how Trafford's plans had been submitted to NHS England, the Health and Social Care Commissioning Advisory Board assurance that the national conditions had been met, and an outline of the plan of how the BCF would be used. The Board were told that if they agreed to sign off the plan that the Health and Social Care Commissioning Advisory Board would oversee its delivery. The Board were then asked to sign off the plan as had been outlined to them. Board Members were given the opportunity to ask questions but none were raised and the Board agreed to sign off the plan.

The Corporate Director of Adult's Services also informed the Board that another £1M of the transformation fund had been agreed to be released which would support six new projects.

RESOLVED:

- 1) That the Board agreed to sign off the Better Care Fund plan.
- 2) That it be noted by the Board that the Health and Social Care Commissioning Advisory Board continue to oversee the management of the Better Care Fund.

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The meeting commenced at 9.00 am and finished at 9.53 am